CERTIFIED TRUE COPY OF RESOLUTION PASSED IN 165TH MEETING OF BOARD OF DIRECTORS OF CARRIER AIRCONDITIONING & REFRIGERATION LIMITED (COMPANY) HELD ON MONDAY THE 24TH DAY OF AUGUST 2026 AT THE REGISTERED OFFICE OF THE COMPANY AT NARSINGPUR, KHERKI DAULA POST, DELHI-JAIPUR HIGHWAY, GURUGRAM – 122004, HARYANA, INDIA, AND THROUGH VIDEO CONFERENCING AND OTHER AUDIO-VISUAL MEANS

Item No. 23: To Directors' Report together with annexures for the financial year ended March 31, 2026

"**RESOLVED THAT** pursuant to the provisions of section 134 and other applicable provisions, of the Companies Act, 2013 read with the rules framed thereunder and other applicable laws, the Directors' Report of the Company for the financial year ended March 31, 2026 as per the draft placed before the Board, be and is hereby approved together with the annexures thereto, and Mr. Sundaresan Narayanan, Managing Director (DIN: 06443519), and/or Ms. Simran Thapar (DIN: 09026461), Whole-time director and/or any other director of the Company be and are hereby authorized to make all such changes as may be deemed necessary, and to finalise and sign the same for and on behalf of the Board of directors of the Company.

RESOLVED FURTHER THAT any Director or Chief Financial Officer or Company Secretary of the Company be and is hereby authorized to do such necessary acts, deeds as may be required to give effect to this resolution including but not limited to doing requisite filings with the office of registrar of companies and to provide certified copies as and when required."

For and on behalf of
Carrier Airconditioning & Refrigeration Limited

Ekta
Company Secretary

Carrier Airconditioning & Refrigeration Ltd.