



To,

Dated: June 17, 2025

Mr. Munish Kumar

Flat No. 102, AASHRAY CGHS APPT.

Plot No. GH 9, Sector-10A,

Gurgaon - 122001

Sub: Appointment as Additional Director

Dear Sir,

We are pleased to inform you that you have been appointed as an Additional Director of the Company in the Board Meeting held on June 17, 2025. Your experience and expertise are highly valued, and your involvement will be beneficial to the company.

We kindly request your confirmation of acceptance.

Thanking You

Yours faithfully,

For **CARRIER AIRCONDITIONING & REFRIGERATION LIMITED**


Sundaresan Narayanan

Managing Director



Agreed & Accepted

Munish Kumar



Carrier Airconditioning & Refrigeration Limited

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