

## Carrier EMEA SAS

Immeuble Le Cristalia  
3 rue Joseph Monier  
92500 Rueil-Malmaison - France  
Tel + 33 1 57 61 08 60  
S.A.S. au capital de 76 250 €  
RCS Nanterre 420 961 690 - Code APE 7010Z  
TVA intracommunautaire : FR81420961690  
SIRET : 420 961 690 00062



Rueil Malmaison, March 18<sup>th</sup>, 2022

Dear Customer,

Our priority remains to serve you despite the current extraordinary supply chain challenges.

Unfortunately, the recent events in Europe are triggering higher global inflation mainly driven by surging diesel fuel prices, and also by transporters' offer and demand constraints, leading to unprecedented increases in transportation costs.

As a result, starting April 1, 2022, we will apply a temporary fuel and logistics surcharge of 1,5% to all Equipment, Solutions Delivery, and Service invoices to offset these surging costs.

Your CCR sales representative will be contacting you shortly to discuss and answer questions regarding this temporary surcharge.

Thank you for your business and continued confidence.

Cordially,

Adrian Forastier  
Food Retail General Manager  
Carrier Commercial Refrigeration EMEA

Thomas Andersen  
Service Director  
Carrier Commercial Refrigeration EMEA

A blue ink signature of Adrian Forastier, written in a cursive style.

A blue ink signature of Thomas Andersen, written in a cursive style.